

## United Nations Development Programme



**LPAC Minutes:** Support for development of North Macedonia National Development Strategy (NDS) – Phase III

**Date:** 28 September – 5 October 2022

**Place:** online, via e-mail (due to the work schedules of LPAC members)

Chair:  
Armen Grigoryan, Resident Representative

### **Members**

|                             |   |
|-----------------------------|---|
| Sanja Bojanic               | Deputy Resident Representative                  |
| Biljana Cvetanovska Gugoska | Head of Good Governance Unit                    |
| Ilmiasan Dauti              | Programme Analyst/Programme Manager             |
| Anita Kodzoman              | Head of Environment Unit                        |
| Suzana Ahmeti               | Head of Inclusive Prosperity Unit               |
| Urim Kasapi                 | Programme Analyst                               |
| Sami Bushi                  | Programme and Monitoring & Evaluation Associate |
| Marija Krstevska            | Gender focal point                              |
| Martin Nacevski             | Gender focal point                              |
| Darko Chekerovski           | Communication Officer                           |
| Lazar Pop Ivanov            | Head of Experimentation                         |
| Zoran Samardziev            | Operations Manager                              |

### **Background (Presentation of the project):**

In early 2021 the Government of North Macedonia started the preparations for the development of National Development Strategy (hereinafter: NDS), supported by a project implemented by the UNDP in coordination with UN Resident Coordination Office (RCO) North Macedonia. Thus far, two project phases: the design phase and the initial implementation phase, have been completed. The first two phases, supported with UK GGF funding have been inclusive, innovative, participatory and through whole of a society approach, a process that aims to build consensus among different societal stakeholders for a long-term vision for North Macedonia. The NDS process also considered a range of national thematic strategic documents that have been adopted by the Government and the Parliament.

The aim of the Project third phase is to support institutions in the establishment of a national structure

that will facilitate the formulation, coordination, communication, and monitoring and adjustment of the National Development Strategy 2022-2042.

In this phase of the project, finalization of the following processes is expected:

- First iteration of the NDS document 2022 – 2042 developed through co-production process between institutions, citizens, and organizations.
- NDS governance structure established, trained and fully functional.
- The NDS process, documents and progress communicated to the public to ensure engagement, ownership, and commitment to the NDS vision and objectives.

The project has been discussed with the donors and the partners, and approval was received from the Slovak Ministry of Finance while approval from the UK is expected to be received shortly.

**LPAC conclusions and next steps:** In line with UNDP's rules and regulations an internal online LPAC consultation process was organized for Support for development of North Macedonia National Development Strategy (NDS) – Phase III. Two Project Documents prepared as per the different requirements of the two donors, were shared, via e-mail, on 28 September 2022 with the LPAC members for their comments in respect of both Project's relevance, feasibility, cost-effectiveness, sustainability, possible synergies and partnerships with other projects in the CO. Until the set deadline, 5 October 2022, no comments were received, and it is concluded that the Support for development of North Macedonia National Development Strategy (NDS) – Phase III has been approved by the LPAC.

**Signed, on behalf of all PAC members, by the PAC Chair:**

Armen Grigoryan  
UNDP Resident Representative



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## LPAC meeting NDS III phase



Biljana Cvetanovska Gugoska

To: Sanja Bojanić; Anita Kodzoman; Suzana Ahmeti; Urim Kasapi; Sami Bushi; Ilmiasan Dauti; Darko Cekerovski; Martin Nacevski; Marija Krstevska  
Cc: Armen Grigoryan; Marija Karaeva; Katerina Georgieva; Lazar Pop Ivanov; Zoran Samardziev

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Dear colleagues,

There is a need for LPAC meeting for the third phase of the **"Support for development of North Macedonia 2021-2041 National Development Strategy (NDS) – Phase III"** project, this time co-financed by the United Kingdom and the Slovak Ministry of Finance. Considering the busy period for all, I would like to suggest a virtual LPAC.

I am attaching two versions of the ProDoc (due to different donor requirements). The project has been discussed with the donors and the partners, and we have received approval from the Slovak Ministry of Finance, and soon we are expecting to receive approval from the UK. The aim of the Project is to support institutions in the establishment of a national structure that will facilitate the formulation, coordination, communication, and monitoring and adjustment of the National Development Strategy 2022-2042.

The first two phases of the NDS process have been inclusive, innovative, participatory and through whole of a society approach, a process that aims to build consensus among different societal stakeholders for a long-term vision for North Macedonia. The NDS process also considered a range of national thematic strategic documents that have been adopted by the Government and the Parliament. In this phase of the project we expect to finalize the following processes:

- First iteration of the NDS document 2022 – 2042 developed through co-production process between institutions, citizens, and organizations.
- NDS governance structure established, trained and fully functional.
- The NDS process, documents and progress communicated to the public to ensure engagement, ownership, and commitment to the NDS vision and objectives.

Your comments/suggestions are welcomed. Please share them by next Wednesday, October 5<sup>th</sup>. Thank you.

Kind regards,  
Biljana



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